

2025 Impact Report

Center
for
Justice
Innovation



Letter from Our CEO

Dear friends,

During difficult times, the communities and systems we serve need our work more than ever. That was certainly true in 2025, when communities in New York and across the country faced unprecedented challenges, from federal funding cuts to ongoing post-pandemic public safety issues.

The Center stepped up like never before this year—developing and running innovative programs that reduce crime and incarceration and build stronger communities; conducting original research to identify policies and programs that work; and sharing what we learn with hundreds of communities and thousands of practitioners around the nation.

We believe communities are at the heart of delivering justice and safety and that communities and systems must work together to improve lives. By reforming systems and co-creating solutions alongside communities, we've continued to build safety and opportunity everywhere we go.

We call that approach “Community Justice,” and we measure our success in safer communities, healthier families, and a justice system that heals rather than harms. Community Justice is critical to building evidence-based solutions that restore trust between systems and the people they serve—a trust that is needed now more than ever.

Throughout our 2025 Impact Report, every milestone, every stat, and every photo represents real people working to build a better tomorrow.

Together, we can accomplish anything. Thank you for your support and I hope you will continue to stand with us in the vital work of Community Justice.

Best,

COURTNEY BRYAN

Chief Executive Officer

Center for Justice Innovation



The Center for Justice Innovation: Building Bridges to Safety and Justice

For 30 years, the Center for Justice Innovation has worked to transform the justice system and build safer, stronger neighborhoods. Guided by our vision of Community Justice, we bring systems and communities together to solve local problems by:

- **Developing innovative programs** in courts and communities
- **Conducting original research** to understand issues and craft solutions
- **Sharing what we learn** to strengthen safety and justice across the country

We reach thousands of people every year with compassionate, data-driven solutions that reduce incarceration, make our communities safer, and help people lead stable lives.

Since our founding...

- We've provided services in more than **366,000** alternative-to-incarceration cases in New York and New Jersey to put people on a path to a stronger future
- We've helped residents with housing needs more than **49,700** times in New York and New Jersey to ensure families can live in safe, stable homes
- Our experts have helped communities implement new ways of building safety and justice in **all 50 states**



All data pertain to Fiscal Year 2025.

In all of our work, we build bridges among government, communities, service providers, and people most impacted by crime and the justice system. Our longstanding partnerships in courts and communities allow us to foster understanding and trust between systems and those they're meant to serve.

Read on to learn more about some of the ways we've built bridges and planted the seeds of safety and justice across the country in 2025.

In 2025...

- We provided supportive services to people in more than **36,400** cases at our court and community-based programs
- Our community events had more than **42,400** total attendance
- Over **230** organizations and jurisdictions received guidance and support from us across the country



Our Newark team's Virtual Reality Adventure Therapy proposal offers an immersive, more accessible alternative to traditional therapies.

Establishing Our Inaugural Innovation Fund

Our staff has always been at the forefront of our mission to build innovative solutions to local challenges. That's why we invited our staff who work with community members every day to pitch their own ideas to meet the needs of the communities they serve. In the first year of our Innovation Fund, we invested **\$25,000** and **\$225,000** in seed funding for two ideas with the potential to spark system change—Virtual Reality therapy to increase access to support for young people dealing with trauma, and an eviction relief initiative for tenants with repair needs that will inform housing policies nationwide.

Innovation on the Ground

Delivering Pretrial Justice in the Neighborhood

As a provider of NYC's Supervised Release program in Brooklyn and Staten Island, we help keep people out of jail and the community safe by connecting people to community-based support while their court case is pending. Our new location in the East New York neighborhood of Brooklyn is powered by staff from the community and transforms that model by bringing services to a neighborhood where many participants struggle to access support. Instead of traveling downtown—often an hour or more away by bus or subway—participants can meet their court requirements close to where they live and work while accessing services for employment, housing, and other needs.



700+

participants served at the new East New York office in its first six months

Activating Men in the Fight Against Gender Violence

Gun violence and gender-based violence are intertwined, but efforts to address them too often operate in silos. Our new Men Rising Initiative bridges that gap, mobilizing men in anti-gun violence programs to prevent gender-based violence. The program builds on our years of work developing community-driven responses to gun violence and intimate partner violence across New York City.



RISE staff announce Men Rising in the Bronx, where survivors, advocates, and local leaders joined us to break down silos in anti-violence work.

"This is amazing to try to break down the silos, because we know that violence is violence—the trauma is the same, what causes it is the same. We also know that carceral solutions have not actually stopped the violence, so finding a way that's based in dealing with the trauma that's causing it will be so much better to prevent further harm."

**NYC PUBLIC ADVOCATE
JUMAAANE D. WILLIAMS**
at our launch event for the
Men Rising Initiative

Reengineering Systems



Empowering Communities to Drive Investments

Too often, communities struggle to make their voices heard in policies and decisions that directly impact them. Our Neighborhood Safety Initiatives team engaged public housing residents across New York City to determine what investments in their developments would look like, totaling **\$550,000** towards community-led policies. After we helped convene residents, policymakers, and community leaders to shape policy recommendations, more than **5,500** New Yorkers voted on their priorities—from renovating playgrounds and painting murals to investing in on-site career services for young people.

Reimagining Family Justice Statewide

Many people in family court are struggling with deep-rooted challenges like poverty, housing insecurity, and trauma. In partnership with New York State's court system, the Governor's Office, and Chief Judge Rowan D. Wilson, we helped launch the Family Justice Initiative to transform how family courts across the state respond to those needs. The Initiative brings together everyone—judges, attorneys, clinicians, and families impacted by the system—to develop a comprehensive plan to reduce system involvement, break generational cycles of harm, and help parents and children thrive.

"In the court process, it's like you're just a number. So it's just a nice breath of fresh air to deal with someone one on one who really cares."

ALAN
participant in our Parent Support Program

10,700+
Supervised Release participants we served in 2025 as an alternative to bail and pretrial detention



Building a Path to a Post-Rikers New York

The jails on Rikers Island are dangerous and inhumane, and every day they remain open puts incarcerated people and jail staff at risk. Our CEO Courtney Bryan serves on the Independent Rikers Commission, which released a new roadmap for safely reducing the city's jail population and closing Rikers Island for good. The recommendations include proven solutions that we've built over decades—from prioritizing care over incarceration for people with serious mental health needs, to expanding Supervised Release. The report also informed new citywide reforms to reduce case delays and assess people for alternatives to incarceration.

Paving the Road to Community Justice Nationwide



Uplifting the Voices of Incarcerated Readers

In partnership with Freedom Reads and the National Book Foundation, we helped sponsor the 2nd annual Inside Literary Prize. The only major US book award judged by incarcerated people, the Inside Literary Prize builds connections and celebrates our shared humanity. Last year, more than **300** incarcerated judges across **15** facilities awarded the prize to Nana Kwame Adjei-Brenyah's *Chain-Gang All-Stars* after months of reading and deliberation.

"Being a judge for this prize means that, in this moment, I'm not just an incarcerated person, I'm a reader—that what I do is of value, and that my time has meaning."

ANTOINETTE
judge for the 2025 Inside Literary Prize at the Edna Mahan Correctional Facility, Hunterdon County, New Jersey

Building Housing Justice Across the Country

We've supported policymakers in eight cities and counties with creating action plans to increase access to safe, stable housing for people impacted by the justice system. In partnership with the NYU Furman Center's Housing Solutions Lab, the Housing Justice Peer Network helps communities across the country learn from each other's efforts to address cycles of housing insecurity and justice involvement. The project builds on our decades of work bringing government and communities together to prevent evictions, empower tenants, and build housing justice.

Snapshot

When Celia, a single mother, called our Upstate New York outreach team, black mold in her apartment was triggering her three-year-old daughter's asthma. Our team helped her get through to building management, arranged for a temporary living space while repairs were made, and helped her assert her family's right to a safe, healthy home.

Sparking Change in 7,500 Local Courts

Misdemeanors make up roughly 80 percent of all criminal cases. Local municipal courts handle millions of these cases and collect over \$2 billion in fines and fees each year, but they're often overlooked as places for change. We convened a national conversation of 200 experts from more than 20 states to explore how these courts can find innovative ways to meet community needs and reduce system involvement. This work builds on our experience transforming responses to minor offenses, including our recent report *A Moment for Misdemeanor Policy Change* on implementing effective misdemeanor reform.

Legal scholar Alexandra Natapoff speaks at Rutgers University at our national conference in partnership with JustLeadershipUSA.



Expanding the Horizons of Justice

Minding the Machines

Artificial Intelligence is working its way into nearly every industry and sector in American life—and the criminal justice system is no exception. In such a high-stakes setting, it's crucial to think up front about exactly how, when, why, or even if Artificial Intelligence should be used. Our policy brief, *A Line in the Sand: Artificial Intelligence and Human Liberty*, makes an urgent plea for field-wide standards to both safeguard and enable AI implementation with concern for the dignity of everyone in the justice system.



Envisioning Community Justice Centers as the Future

New York State's Chief Judge Rowan D. Wilson is a vocal and committed advocate for our Community Justice approach. In his New York Law Journal piece entitled "Reanimating Community Life Through Community Justice Centers," Judge Wilson laid out a vision for reimaging how communities can build connections and solutions through Community Justice Centers.

"The erosion of community, a decline in interpersonal interactions, and general civic detachment again pose a threat to American democracy. Because today's challenges echo yesterday's, history also points the way forward: invest in institutions and spaces that reanimate community life."

NEW YORK STATE'S CHIEF JUDGE ROWAN D. WILSON



Will Harrison stars as Jacob Dunne on Broadway, portraying a real-life restorative justice process with the family of the man who died after Jacob punched him. (Photo Credit: Matthew Murphy, Scenic/Costume Design: Anna Fleischle)

Bringing Restorative Justice to Broadway

Restorative justice responds to harm and conflict by inviting everyone involved to truly listen to each other. An incredible true story of the power of that approach came to Broadway this year in the hit play “Punch.” Our restorative justice team partnered with Manhattan Theatre Club to host post-show discussions on how restorative justice can help people move forward after serious harm.



After the show, the Center's Layman Lee (left) joined the audience and other arts leaders to reflect on the play and the transformative powers of creative expression.

Looking Ahead

In 2026, the Center for Justice Innovation will celebrate 30 years of building safety and justice in partnership with courts and communities. We look forward to continuing that work by investing in community-driven solutions, bringing alternatives to incarceration to people with more complex needs who often struggle to access care, and building pathways out of the legal system as early as possible to prevent escalating cycles of harm and justice involvement. Building on our decades of experience fostering cross-sector collaboration, we are dedicated to spreading Community Justice nationwide through hands-on guidance and support for communities across the country.



Top: Artists created six pieces of art, with partner Artistic Noise, to welcome people to our Midtown courtroom; Bottom left: Our Queens Community Justice Center youth and staff pose at job fair; Bottom right: An attendee of our national conference shares insights on the future of municipal courts at Rutgers University.

Financials

July 1, 2024 – June 30, 2025

Programs and Departments

	Total Expenditures: \$126,594,000
Bronx Child Trauma Support	\$207,000
Bronx Community Justice Center	\$4,977,000
Bronx Community Solutions	\$5,366,000
Brooklyn Justice Initiatives	\$29,575,000
Brooklyn Mental Health Court	\$1,538,000
Brownsville Community Justice Center	\$3,114,000
Community Justice Connect	\$1,486,000
Harlem Community Justice Center	\$674,000
Manhattan Justice Opportunities	\$3,955,000
Midtown Community Justice Center	\$3,397,000
Neighborhood Safety Initiatives	\$6,516,000
Neighbors in Action	\$5,455,000
New Rochelle Community Justice Center	\$941,000
Newark Community Solutions	\$3,265,000
Parent Support Program	\$655,000
Queens Community Justice Center	\$7,395,000
Red Hook Community Justice Center	\$3,913,000
RISE Project	\$1,477,000
Staten Island Justice Center	\$11,920,000
Strong Starts Court Initiative	\$2,494,000
Upstate New York Programs	\$1,426,000
Young Parent Initiative	\$146,000
Youth Action Institute	\$473,000
Westchester Court Education Initiative	\$167,000

Administration, Technology, Planning, and Oversight \$4,763,000

Community Safety Operations \$34,000

Court Reform Operations \$333,000

Family Court Operations \$997,000

Housing Initiatives \$938,000

National Initiatives, Research, and Policy

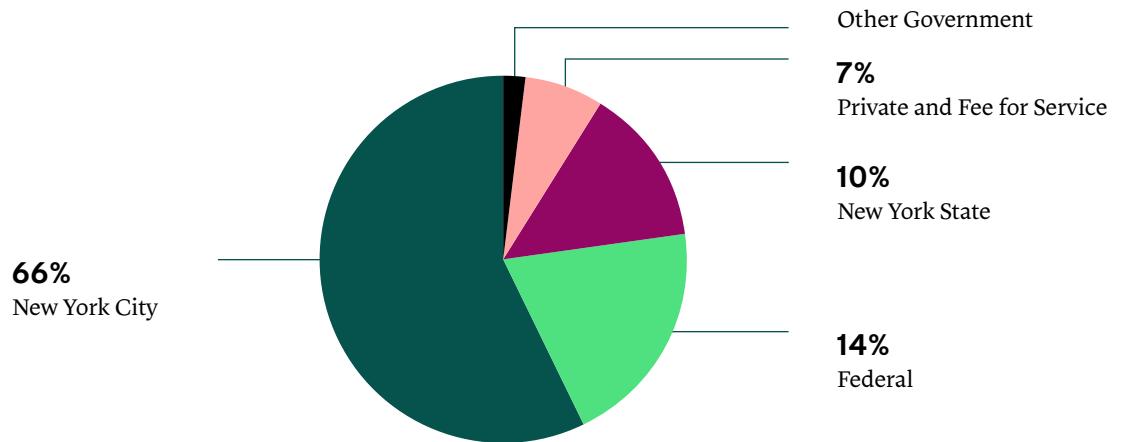
Technical Assistance \$11,509,000
(includes Community Justice, Gender and Family Justice, International Technical Assistance, Recovery and Reform, and Tribal Justice)

Policy \$2,774,000

Research \$2,806,000

Restorative Justice \$1,908,000

Sources of Funding





innovatingjustice.org

ACCOUNTABILITY
HEALS
COMMUNITIES

END DOMESTIC
VIOLENCE

Manhattan
Justice
Opportunities

COMMUNITY FIRST
COMMUNITY FIRST
COMMUNITY FIRST
COMMUNITY FIRST